

Integrated Care Systems Conference 2025

26 November 2025

Convene

155 Bishopsgate, London EC2M 3YD

**Browne
Jacobson**

Newton 

NICE
National Institute
for Health and
Care Excellence

Welcome to our Integrated Care Systems Conference 2025

The theme of this year's conference is 'from vision to reality: shaping tomorrow today' and we hope you will find the event useful, enjoyable and inspiring, and leave with new ideas to implement within your own system.

We designed today by working with ICB leaders to find out what would be most useful when it came to panel sessions and presentations, to make sure the event would be as relevant as possible for what's happening in the world of integration and system-working.

Our key objective for the conference is to provide an opportunity for ICBs and partner organisations to discuss practical ways to make the 10 Year Health Plan a reality, focusing on the 'how to' and next steps, with several sessions looking at this from a number of different angles.

Today will bring together senior system leaders, including ICB chief executives, ICB chairs, ICP chairs, executive teams in ICBs, non-executive directors, and also senior leaders in local authority organisations and VCSE partners working within ICSs, as well as those interested in ICSs.

It provides a unique opportunity, not only to hear from some fantastic speakers, but also to meet, talk and network with system leaders from across the country, to compare stories and challenges and share successes and ideas.

Highlights for today that you won't want to miss include the keynote speakers – Karin Smyth MP, Minister of State for Health (secondary care), and Glen Burley, financial reset and accountability director with NHS England. Also look out for Dr Claire Fuller, Professor Sir Chris Ham, and all our other noted speakers who will be sharing thoughts and ideas with you throughout the day.

Finally we want to thank our sponsors for making this event possible – Browne Jacobson, Newton and NICE, as well as support from IQVIA for our breakfast session and Boehringer Ingelheim for sponsoring our drinks reception after the conference.

Sarah Walter
Director, ICS Network

Dr Kathy McLean
Chair, ICS Network

Agenda morning

Wednesday 26 November 2025

08:00–09:00

Breakfast session

In partnership with



Strategic commissioning: delivering impact through evidence

Chair – Rosalind Way, Director, National NHS Engagement, IQVIA

Daniel Elkeles, Chief Executive, NHS Providers

Jack Lewis, Consultant in Public Health, Humber and North Yorkshire ICB

Dr Dharmesh Patel, Chief Executive Officer, Primary Eyecare Services Limited

Paul Henderson, Director of Consulting, IQVIA

Lena Samuels, Chair, Hampshire and Isle of Wight ICB and

Chair, North London NHS Foundation Trust

Room: [London Wall](#)

08:45–09:30

Registration and exhibition

09:30–09:35

Chair's welcome

Dr Kathy McLean, Chair, ICS Network

Room: [Broadgate Forum](#)

09:35–10:05

Keynote speech

Karin Smyth MP, Minister of State for Health (Secondary Care)

Room: [Broadgate Forum](#)

10:05–10:40

Keynote speech

Glen Burley, Financial Reset and Accountability Director, NHS England Executive Team

Room: [Broadgate Forum](#)

10:40–11:25

Plenary session

Delivering the 10 Year Health Plan: how ICBs can make it a reality

Chair – Dr Kathy McLean, Chair, ICS Network

Dr Claire Fuller, National Medical Director, NHS England

Jason Yiannikou, Director, Integration and Reform Team, Department of Health and Social Care

Dr Amit Sharma, Director and GP, Berkshire West Primary Care Alliance

Room: [Broadgate Forum](#)

11:25–11:45

Break, exhibition and networking



Breakout session 1**Making strategic commissioning a reality: the key ingredients**

Chair – Professor Patrick Vernon OBE, former Chair, NHS Birmingham and Solihull

Professor Sir Chris Ham, Co-chair, NHS Assembly

Professor Patricia Miller OBE, retired NHS ICB chief executive

Richard Watson, Deputy Chief Executive and Director of Strategy and Transformation, NHS Suffolk and North East Essex

David Meates, former Chief Executive, Canterbury and West Coast District Health Boards (New Zealand)

Room: Broadgate Forum

Breakout session 2**Delivering a neighbourhood health service: are we moving from rhetoric to reality?**

Chair – Matthew Taylor, Chief Executive, NHS Confederation

Claire Kennedy, Joint Chief Executive, PPL and Vice-chair, New Local

Dr Duncan Gooch, GP and Chair, Primary Care Network

Mike Barker, Deputy Chief Executive, Oldham Council; Director of Health and Care Integration (Oldham), NHS Greater Manchester

Room: London Wall

Breakout session 3**Strengthening public involvement through a time of system change**

Will Pett, Head of Policy, Public Affairs and Research, Healthwatch England

Dr Masood Ahmed, Non-Executive Member, NHS South West London ICB

Rose Uwins, Head of Communications and Public Affairs, Coventry and Warwickshire Integrated Care Board

Robyn Chappell, Lived Experience Manager, National Voices

Room: Bishopsgate 1

Breakout session 4**IHOs and the integration puzzle: a new solution or a familiar challenge?**

Chair – Sarah Walter, Director of ICS Network and Interim Deputy Chief Executive, NHS Confederation

Frances O'Callaghan, Chief Executive, North Central London and North West London ICB

Aaron Cummins, Chief Executive, Lancashire and South Cumbria ICB

Dr Amit Sharma, Director and GP, Berkshire West Primary Care Alliance

Gerard Hanratty, Head of Health and Life Sciences and Partner, Browne Jacobson

Room: Bishopsgate 2



Agenda afternoon

13:45–14:45

Afternoon breakout sessions

Breakout session 1

Understanding local government reform

Chair – Tbc

James Halden, Chief of Staff, Mid and South Essex ICB

Jack Lewis, Consultant in Public Health, Humber and North Yorkshire ICB

Room: Bishopsgate 1

In partnership with

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Care Excellence

Breakout session 2

Supporting greater medicine uptake

Chair – Louise Edwards, Programme Director, Implementation and Insight, NICE

Johanna Hulme, Head of Medicines Optimisation and Pharmacy Professional Lead, NICE

Dr John Patterson, GP Clinical Advisor, NICE

John Spoors, Programme Director – Commercial, Managed Access and Medicines Policy, NICE

Anurita Rohilla, Chief Pharmacist, Hertfordshire and West Essex ICB

Room: Bishopsgate 2

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Breakout session 3

Will form follow function: a new beginning for ICBs?

Chair – Anu Singh, Chair, Leicester, Leicestershire and Rutland and Northamptonshire ICB cluster

Gerard Hanratty, Head of Health and Life Sciences and Partner, Browne Jacobson

Dr Sayanthan Ganesaratnam, GP Principal and PCN Clinical Director for East Merton PCN

Karen Barker, Transition Director and Executive Director of Corporate Services and ICB Development, Central East ICB

Dr Nick Broughton, Chief Executive, NHS Frimley and Buckinghamshire, Oxfordshire and Berkshire West (BOB) ICB cluster

Room: London Wall

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Newton

Breakout session 4

Moving to delivery of INTs at scale: how are systems overcoming obstacles?

Chair – Dame Gill Morgan, former Chair, Gloucestershire ICB

Lynn Stimson, Deputy Director North East Essex Alliance and NHS Suffolk and North East Essex ICB

Matthew Sweeting, Executive Medical Director, Mid and South Essex ICB

Ric Whalley, Partner, Newton

Room: Broadgate Forum



14:45–15:15

Break, exhibition and networking

15:15–16:05

Plenary session

Making English devolution work: the case for health in all policies

Matthew Taylor, Chief Executive, NHS Confederation

Danielle Oum, Chair, Birmingham, Black Country and Solihull ICB cluster

James Bullion, Assistant Director Policy Lead (Casey Commission), Local Government Association

Room: Broadgate Forum

16:05–16:10

Closing remarks

Supporting greater medicine uptake

Sarah Walter, Interim Deputy Chief Executive, NHS Confederation and Director, ICS Network

Room: Broadgate Forum

16:15–17:15

Drinks reception

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As we draw our 2025 conference to a close, join us for a drink and a final opportunity to network and share thoughts and views with other ICS colleagues.

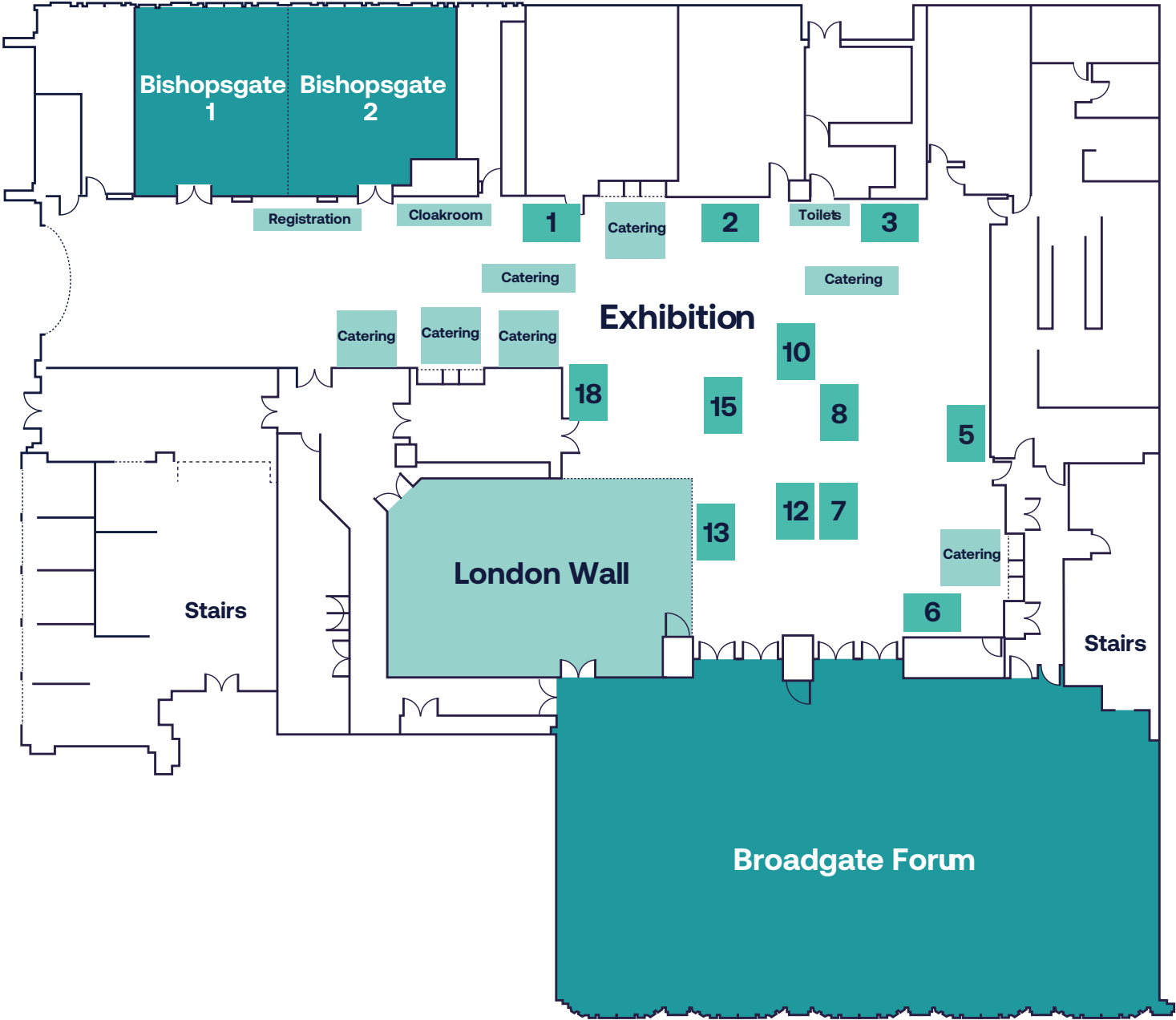
Room: Exhibition hall

The agenda is correct at time of publication.

Keep up to date by visiting www.nhsconfed.org/ICS-conference



Venue floorplan



Exhibitors

Stand 1	NHS Confederation
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Stand 2	Browne Jacobson Event partner
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Browne Jacobson

Stand 3	NICE Event partner
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NICE

Stand 5	NeilMed UK
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Stand 6	Q
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Stand 7	Exemplar Health Care
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Stand 8	Health Navigator
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Stand 10	Kooth
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Stand 12	Chartered Management Institute (CMI)
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Stand 13	IQVIA
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Stand 15	ICS Industry Placement Network
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Stand 18	Abtrace
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Abtrace fully automates recall and monitoring for GP surgeries covering a population of over 5 million patients in PCNs and federations across 39 ICS regions in the UK.

Fully integrated into EMIS/S1, Abtrace identifies patients who need monitoring, contacts them for information, arranges consultations with appropriate clinicians, ensures all interventions are done and calculates the efficiency and quality of care in real-time, for every patient, every day.

This solution can save up to 30 million routine monitoring appointments across the UK each year while improving patient outcomes. Our vision – a self-learning, proactive care system with personalised care, delivered at population scale.



Email: **aref@abtrace.co**

Website: **www.abtrace.co**

Boehringer Ingelheim

Boehringer Ingelheim is a biopharmaceutical company active in both human and animal health.

As one of the industry's top investors in research and development, the company focuses on developing innovative therapies that can improve and extend lives in areas of high unmet medical need.

Independent since its foundation in 1885, Boehringer takes a long-term perspective, embedding sustainability along the entire value chain. Our approximately 54,500 employees serve over 130 markets to build a healthier and more sustainable tomorrow.

Learn more at www.boehringer-ingelheim.com/uk



Email: **ahphealthcarepartnerships.gb@boehringer-ingelheim.com**

Website: **www.boehringer-ingelheim.com/uk**



We're Browne Jacobson. Your straight-talking legal partners accelerating growth in health and social care.

We simplify complexity, champion fairness, support innovators and bridge the gap across public and private organisations, commissioners, providers, and regulators to facilitate success. This is what gives us our leading reputation.

Our public and private sector experience means we are a trusted advisor to over 120 NHS bodies, more than 250 local authorities and many independent providers. We create real value and unlock both strategic and operational opportunities for our clients by connecting them with the right people at the right time.

We're committed to inclusion, social mobility, and driving progress, because better outcomes for society start with bold ideas and trusted partnerships.

**Browne
Jacobson**

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CMI works with over 900 business and education providers, across public, private and charitable sectors, to inspire people to unleash their potential and become skilled, confident and successful managers and leaders.

With a wealth of practical qualifications, events and networking opportunities on offer throughout the UK and internationally, CMI currently has more than 160,000 people training to be better managers.

Backed by a unique Royal Charter, CMI is the only organisation allowed to award Chartered Manager status: the ultimate management accolade. Rooted in our Professional Standard, CMI's work gives managers, leaders and their organisations the skills and confidence they need to improve their performance and create impact.

CMI's thought leadership, research and online resources provide practical insight on critical issues for a 230,000+ membership community and anyone looking to improve their skills, nurture high-performing teams and help pave the way for the next generation of managers and leaders.



Email: strategicpartnerships@managers.org.uk

Website: www.managers.org.uk

Twitter: [@cmi_managers](https://twitter.com/cmi_managers)



Exemplar Health Care

Stand 7

At Exemplar Health Care, our mission is to make every day better for adults living with complex needs.

With over 60 care homes across England, we specialise in providing nurse-led care for individuals with multiple diagnoses, co-morbidities, and complex needs arising from mental health, neurological, and physical health conditions.



Email: enquiries@exemplarhc.com
Website: www.exemplarhc.com

Health Navigator

Stand 8

Health Navigator helps patients take control of their health and stay out of hospital. We deliver proactive population health management services for commissioners and providers. Our AI for UEC prevention service helps people to reduce their risk of hospital admission and increase their quality of life by identifying people likely to experience extended hospital stays in the next six months and offering them clinical coaching.

Providers report significantly improved outcomes, for example: 25 per cent reduction in unplanned bed days, 34 per cent fewer emergency attendances and 24 per cent fewer unplanned admissions. We deliver UK-developed and locally-validated equitable clinical case finding algorithms, intelligent navigation tools and clinically accredited patient coaching services.

Health Navigator supports ICS, providers, IHOs and neighbourhoods to deliver proactive, person-centred, preventative care including to frail individuals and patients with MLTCs. NHS England has contracted Health Navigator, North East London ICB and UCL Partners to deliver the National Demonstrator of AI-guided clinical coaching.



Email: info@hn-company.co.uk
Website: www.hn-company.co.uk



ICS Industry Placement Network

Stand 15

The ICS Industry Placement Network is an employer-focused network supporting those working within an ICS to implement T Level industry placements across the health and care system, including developing placement models for their areas. The network is supported by Department for Education, NHSE and NHS Employers and facilitated by an experienced healthcare professional with workforce strategy and T Levels expertise. The aim is to share best practice, highlight barriers affecting the implementation, uptake and quality of industry placements, and troubleshoot issues in a collaborative and cohesive manner. This support is provided through quarterly meetings, share and exchange sessions, bespoke lunch & learn webinars and access to up-to-date policy information via the DfE.

The Network also supports organisations by commissioning research where evidence is needed to support investment, eg reviewing the tangible costs of hosting a placement, innovative placement models and showcasing progression opportunities.



Email: icsindustryplacementnetwork@gatsby.org.uk

Website: employers.tlevels.gov.uk/hc/en-gb

IQVIA

Stand 13

As a global human data science company, IQVIA is at the forefront of unlocking the potential of health data to drive key advancements for health improvements and delivering transformative benefits to improve population outcomes. IQVIA believes that the value of unlocking data is in the clinical and strategic decision-making it can inform. As a trusted partner to health systems and providers, we use our extensive data and analytics capabilities to transform outcomes and deliver pioneering biomedical research.

Through using these capabilities and clinical expertise, we have risk assessed populations and implemented targeted interventions, resulting in reduced emergency admissions; a key challenge the health systems face.

Ninety-five per cent of NHS organisations already use one or more of our services including costing, coding, benchmarking and data warehousing. Our team of clinical pharmacists also support the healthcare system in a range of long-term conditions to providing additional clinical capacity to enhance patient experience and outcomes.



Email: NHSSolutions@iqvia.com www.cqc.org.uk

Website: www.iqvia.co.uk

Twitter [IQVIA_UK](https://twitter.com/IQVIA_UK)



Kooth

Stand 10

Kooth is the UK's largest digital mental health service, embedded locally across the country. As a global leader in youth digital mental well-being, we provide safe, accessible spaces for everyone to achieve better mental health. With over 20 years of NHS experience, we offer anonymous, personalised care for children, young people, and adults. Our holistic approach includes a safeguarded, pre-moderated community, peer and professionally-created content, and access to almost 200 BACP-accredited counsellors. With no waiting lists, thresholds, or referral requirements, Kooth delivers timely, effective support at the individual, community, and system levels.



Email: contact@kooth.com

Website: www.koothplc.com

Twitter: [@Kooth_plc](https://twitter.com/Kooth_plc)

Newton

Newton is a strategic delivery partner for health and care systems, helping to deliver change which tackles the intense pressures of today, while innovating for a brighter future. They work alongside all health and care partners to tackle their most pressing challenges, such as improving productivity or urgent and emergency care, and also look ahead at fundamentally reimagining and redesigning how services are delivered.



Email: healthandcare@newtonimpact.com

Website: newtonimpact.com



NeilMed UK

Stand 5

NeilMed UK (NeilMed Ltd) is the British arm of NeilMed Pharmaceuticals, a US-based company founded in 2000 by Dr Ketan Mehta and Nina Mehta. NeilMed specialises in drug-free nasal and sinus care products — especially saline irrigation systems like their Sinus Rinse kits, Neti Pots, and saline sprays.

In the UK, their registered office is in Croydon, and they operate a web store offering their full product range, with free shipping and a 90-day return policy.

Their mission: provide safe, simple, effective, and affordable nasal wellness solutions.



Email: arvind@neilmed.com

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NHS Confederation

Stand 1

The NHS Confederation is the membership organisation that brings together, supports and speaks for the whole healthcare system in England, Wales and Northern Ireland. The members we represent employ 1.5 million staff, care for more than 1 million patients a day and control £150 billion of public expenditure. We promote collaboration and partnership working as the key to improving population health, delivering high-quality care and reducing health inequalities.



Email: info@nhsconfed.org

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NICE helps practitioners and commissioners get the best care to people, fast, while ensuring value for the taxpayer.

- Producing useful and usable guidance for health and care practitioners.
- Focusing on what matters most by prioritising topics that are most important to the health and care system or address an unmet need.
- Providing rigorous, independent assessment of complex evidence for new health technologies.
- Encouraging the uptake of best practice to improve outcomes for everyone.

We also offer a NICE advisory service for pharmaceutical and healthtech companies seeking to enter the NHS market.

NICE
National Institute
for Health and
Care Excellence

Email: nice@nice.org.uk
Website: www.nice.org.uk
Twitter: [@NICEComms](https://twitter.com/NICEComms)

Together, to improve health and care.

Everyone should have access to high-quality health care. Right now, they don't.

We know there are thousands of people working hard to change this. But without connections between them, we lose the ideas and energy needed to solve the complex challenges we face.

In the Q community, we navigate these challenges together. Through learning and collaboration, we make faster progress to improve the safety and quality of health and care for everyone, every day.

As a community, we work towards our vision of an embedded culture and practice of improvement supporting high quality care for all.



Email: q@nhsconfed.org
Website: q.nhsconfed.org



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The NHS Confederation is the membership organisation that brings together, supports and speaks for the whole healthcare system in England, Wales and Northern Ireland. The members we represent employ 1.5 million staff, care for more than 1 million patients a day and control £150 billion of public expenditure. We promote collaboration and partnership working as the key to improving population health, delivering high-quality care and reducing health inequalities.

www.nhsconfed.org

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