The National Learning Network for health and wellbeing boards, supported by the Department of Health, NHS Confederation, Local Government Association and NHS Institute for Innovation and Improvement, has been working with learning sets made up of health and wellbeing board members to develop the following publications, to share learning and support the establishment of well functioning boards.

These publications are intended as a contribution to ongoing debate and thinking as to how health and wellbeing boards can be most effective. They do not necessarily showcase definite best practice, but represent key learning on the issues.

All the below publications can be found on the Knowledge Hub – an online community and resource: https://knowledgehub.local.gov.uk and the NHS Confederation website: www.nhsconfed.org/hwb
Operating principles for Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies: enabling joint decision-making for improved health and wellbeing

Joint Strategic Needs Assessment (JSNAs) and Joint Health and Wellbeing Strategies (JHWSs) are statutory responsibilities for health and wellbeing boards. This report complements the Department of Health’s guidance and is designed to support areas to develop successful JSNAs and JHWSs. It provides operating principles to guide key processes and practical examples of how these have been put into practice.

Encouraging integrated working for adults and older people: a practical guide for health and wellbeing boards

A key duty on health and wellbeing boards is to promote integration and partnership across local government, public health, the local NHS and the third sector, with the ambition of improving local services and tackling health inequalities. Integrated working involves a cross-cutting, wide-ranging and holistic approach. It is as much about joint working and relationship building as about joint commissioning. It means looking beyond the provision of health and social care services and considering the wider spectrum of issues that impact on people’s health, independence and wellbeing outcomes.

A whole systems approach involves board members, partner organisations and local people working together and putting local people’s needs and aspirations at the very heart of the system. To achieve this requires changing mindsets as much as changing ways of working.

Key points

- Individual boards will need to identify their own optimum approach to joint working. Time and experimentation will be necessary.
- Demonstrable sensitivity to local factors in how members interrelate and interoperate will help strengthen commitment to joint working.
- Agreeing a set of principles to underpin joint working will support effective joint commissioning and prevent it being destabilised by distracting factors.
- Changing mindsets, as much as changing ways of working, should be a priority focus for board members.

Supported by

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Encouraging integrated working to improve services for adults and older people

At a glance

- Audience: This summary guide is aimed at health and wellbeing board (HWB) members and supporting officers.
- Purpose: To provide HWBs with some practical approaches to consider and use in promoting closer joint working.
- Background: This guide was developed by a HWB learning set, which is part of the National Learning Network (see back cover) and is supported by the Department of Health, the NHS Confederation, the Local Government Association and the NHS Institute for Innovation and Improvement.

Poster: Health and wellbeing boards: developing a local outcomes framework for adults and older people

This poster provides a visual map of each of the national outcomes frameworks for adult social care, the NHS and public health. It aims to help health and wellbeing boards to develop local outcomes frameworks linked to priorities set out in Joint Health and Wellbeing Strategies.
Criminal justice

Health and wellbeing boards and criminal justice agencies: building effective engagement

Offenders, ex-offenders and those at risk of offending experience significant health inequalities, compared to the general population. This briefing provides practical information and learning on building effective engagement between health and wellbeing boards and local criminal justice system agencies.

Children and young people

Poster: Health and wellbeing boards and children and young people

This poster provides the key success factors, questions and challenges for health and wellbeing boards to consider to make an effective contribution to improving children and young people’s health and wellbeing.

Children and young people’s health and wellbeing: review of documents

This briefing summarises the key policy documents on children and young people’s health and wellbeing. It provides a summary literature review for members of health and wellbeing boards on an issue where local inter-agency cooperation is much needed.

Children and young people and health and wellbeing boards: putting policies into practice

The unique history and needs of different localities mean that each health and wellbeing board will need to find its own best way of serving children and young people. This publication provides practical examples of how others have sought to improve the coordination and leadership of this important issue.
Leadership

A guide to governance for health and wellbeing boards

Health and wellbeing boards will give oversight and strategic leadership across many complex organisations and systems. To do this, they will need clear frameworks for accountability and action. This briefing aims to strengthen understanding and application of formal and informal mechanisms for holding health and wellbeing board members to account.

Working with local government: a guide for GP commissioners

This short guide summarises some of the need-to-know structural and operational features of local government and presents advice from GPs, NHS managers and local councillors and officers on working across the NHS and local government.

Working with GP commissioners: a guide for local councillors and officers

This short guide summarises some of the major changes in NHS commissioning and what this means for partners in local government. It presents advice from GPs, NHS managers and local councillors and officers on how handle some the differences between the NHS and local government.

A new development tool for health and wellbeing boards

This tool aims to assist health and wellbeing boards to explore their strengths and opportunities to improve and to inspire their ambition to develop a clear sense of purpose and an approach which will help transform services and outcomes for local people.
Collective resources

Making the best use of collective resources: an introduction for health and wellbeing boards

This summary guide aims to help health and wellbeing boards understand how to collectively use the resources available in their local area. Money is one part of this, but the guide also highlights how other kinds of resources can be used collaboratively to greater effect.

Making the best use of collective resources: examples in practice

To illustrate the messages of *Making the best use of collective resources: an introduction for health and wellbeing boards*, the health and wellbeing board learning set put together examples of their own experiences. This briefing provides three practical examples to illustrate the principles in the introductory guide.
Improving population health

Health impact assessment: a useful tool for health and wellbeing boards

This document provides an overview of the health impact assessment (HIA) process. Drawing on the work of NHS South of Tyne and Wear, it outlines the key stages of the process and provides a case study which demonstrates how this process might be used to influence decision-making and service delivery.

Improving population health: action learning for health and wellbeing boards

Tackling the broader determinants of health to improve local population health is a priority for health and wellbeing boards. The real examples of place shaping and reducing health inequalities presented in this paper offer valuable learning of how others have addressed some of the difficult strategic and policy issues involved.
Patient and public engagement

Patient and public engagement for health and wellbeing boards: a review of resources

Engaging patients and the public in the commissioning and provision of services is an essential part of these processes as well as a statutory requirement under the Health and Social Care Act (2012). This briefing provides a summary review of key resources to help health and wellbeing boards think about different ways of going about it.

Patient and public engagement: a practical guide for health and wellbeing boards

This guide is designed to help health and wellbeing board members think through, plan and deliver their responsibilities in relation to patient and public engagement. It provides practical learning on ‘how’ and ‘when’ to engage, and ways this can work alongside the responsibilities of partner organisations, in particular local Healthwatch.

Support and resources for health and wellbeing boards

This summary provides information on organisations that deliver support and produce resources to enable health and wellbeing boards develop and operate effectively. It aims to spread networking and learning opportunities for health and wellbeing board members.
Further information
Email hwb@nhsconfed.org
www.nhsconfed.org/HWB

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